APPENDIX C

UNAVOIDABLE PRESSURES - INCOME SHORTFALLS 2011/12-2013/14

Description	Department	2011/12 £'000	2012/13 £'000	2013/14 £'000
Procurement Officer cost sharing offset by additional procurement target of £50k	Finance & Resources	17	17	17
Spadesbourne Suite income - shortfall on use of facility -officers working on marketing to improve the income generated	Finance & Resources	10	10	10
The proposal to charge for Direct Debits has not improved collection and will be addressed as part of review of the service	Finance & Resources	12	12	12
To adjust the budgets to reflect the sale of the industrial units	Finance & Resources	9	9	9
Legal Services - BDHT work reduced - officers looking at other ways of generating income	Legal & Democratic	6	6	6
Land Charges - significant shortfall due to the recession. Savings required to offset this shortfall are to addressed as part of the shared service programme	Planning & Regeneration	80	80	80
Building Control Fees -significant shortfall due to the recession. Savings required to offset this shortfall are to addressed as part of the shared service programme	Planning & Regeneration	37	40	40
Misc sales target not being achieved as result of not charging for weekly lists of planning apps (info available on line) and reduced photocopying and plan copying income.	Planning & Regeneration	4	4	4
Income no longer received for additional events held	Planning & Regeneration	10	10	10
Miscellaneous sales are no longer an income generator and non-government grant no longer received	Planning & Regeneration	6	6	6
A number of years ago we used to do tree surveys on behalf of county council and BDHT however due to staff shortages this was no longer possible and these organisations have made other arrangements. When new shared tree team is fully staffed investigation into whether we can offer this service again, will take place.	Environmental Services	5	5	5
The re-introduction of incremental charges has had a detrimental effect to the income that is achievable, and was indentified as a pressure within 2010/11 with the shortfall being met from reserves. This together with the economic downturn, falling retail sales and therefore less people using the car parks nationally has resulted in the shortfall	Environmental Services	190	190	190
The shortfall reflects the position that the community has more choice regarding funeral arrangements and therefore a resulting reduction in income generated has to be reflected in the budget projections.		10	10	10

	TOTAL UNAVOIDABLE	622	625	625
Reduced recharge to County if expenditure reduced		3.5	3.5	4
End of Drawdown from developer contributions Reduced recharge to County if expenditure reduced	Leisure & Cultural Services Customer Services	31 3.5	<u>31</u> 3.5	31
Grants no longer received	Leisure & Cultural Services	11	11	11
are confident the revised target is achievable based on the experienced gained over the past 2yrs of working in this field.	Leisure & Cultural Services	15	15	15
Due to the economic down turn, limited capacity with in the team to support work in this area and increased budget pressure on local small and medium sized business officers have been unable to achieve the income projections made in 2008. Officers				
Communications income/sales	Policy, Performance & Partnerships	8	8	8
Right to Buy - period of payback to the Council for RTB from ex Council Homes finishes in April 11 therefore not income to be realised.	Community Services	30	30	30
This relates to the reduction in income from the Caravan Site as a result of transfer. There is a corresponding reduction in costs and therefore no impact on the overall position of the Council	Community Services	51	51	51
continue to look for opportunities to increase contracts gained	Environmental Services	18	18	18
This relates to an internal reduction in both costs and income and therefore does not impact on the overall financial position of the Council.	Environmental Services	20	20	20
The rent on the transfer site currently does not rise in line with inflation therefore BDC target has increased year on year but the income does not. This will bring the figures back in line. Officers to investigate when an increase can be negotiated in future.	Environmental Services	4	4	4
With the introduction of scrappage payments and the value of scrap metal people are no longer abandoning the same volume of vehicles as in previous years. There is a corresponding saving of expenditure budget for the cost of removal.	Environmental Services	16	16	16
Less people are using the chargeable bulky collection service, this may be due to re- use schemes such as Freecycle, Freegle etc. which reduce the use of landfill.	Environmental Services	20	20	20